

Date: 28.11.2024

SANWAH CONSTRUCTION PTE LTD
28 Sin Ming Lane
#08-147 Midview City
Singapore 573972

By Hand & Email:
sanwah@singnet.com.sg

Attn: Mr. Anthony Ong

Dear Sir,

PROPOSED ERECTION OF 4-STOREY SINGLE-USER GENERAL INDUSTRIAL FACTORY WITH WAREHOUSE INVOLVING ADDITIONS & ALTERATION TO EXISTING BUILDING ON LOT MK 07 02278L AND02420T AT 457 JLN AHMAD IBRAHIM (TUAS PLANNING AREA) (PHASE 3A & 3B NEW BLOCK AND A&A WORK TO EXISTING WAREHOUSE BLOCK)

Phase 3A – Service Blk L1 (Handed over 05 June 2023)

Phase 3A – Service Blk L2 (Handed over 10 July 2023)

Phase 3A – Warehouse Blk L3 Central Kitchen (Handed over 17 November 2023)

Phase 3B – New Block (Handed over 03 July 2024)

- Letter of Appreciation and Commendation

We refer to the above New Building and A&A works for our facility awarded to SANWAH CONSTRUCTION PTE LTD on 1st June 2022 as the Design and Build Main Contractor.

The project posed numerous challenges such as:

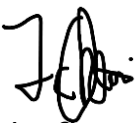
1. Handover was done in phases therefore subsequent works were carried out whilst building spaces were already in operation. At times, works required access into occupied and tenanted space.
2. Major works had to be carried out during and after office hours, on weekends and on public holidays.
3. Works involved large scale modification and additions to M&E infrastructure such as Powergrid HT Mains, new Sprinkler systems, Commercial Kitchen Exhaust, Chiller Air-conditioning systems, Natural Gas piping installation, and New Plumbing and Sanitary systems including provisions for Central Kitchens, food production and storage spaces.
4. Development was large and had to undergo new building construction with integration to existing building spaces.
5. Large scale fitting out works for Central Kitchen Space and coordination with Equipment Suppliers' and specialist contractors were required.
5. During the project timeline, numerous changes and variations were required to suit the end-users.
7. Project had to undergo multiple Phase TOP and RI inspections to facilitate end-users and operators to move in.

Nevertheless, we acknowledge there were no safety incidents recorded during the project duration. The project team comprising Kelvin Ong, Lee Yong Peng, Johnsen Loo, Sebastian Ngu and Kenneth Lew successfully completed and attained the Temporary Occupation Permit (TOP), Certificate of Statutory Completion (CSC) and Fire Safety Certificate (FSC) in good time and to our satisfaction.

We thank your organization for your support and appreciate your persistence in your professionalism towards this project. We certainly look forward to future projects with your esteemed company.

Thank you

Yours faithfully



Jacy Chew

**Senior Project Executive
Perennial Holdings Pte Ltd**