

新瑞美低温服务私人有限公司 SSB CRYOGENIC SERVICES PTE LTD

Company Registration No: 200807848R No. 6 Attap Valley Road, Singapore 759906 Tel: (65) 6752 2711 Fax: (65) 6752 2071 Email: info@ssb.com.sg Website: www.ssb.com.sg

Date: 04/09/23

SANWAH CONSTRUCTION PTE LTD 28 Sin Ming Lane #08-147 Midview City Singapore 573972 By Hand & Email: sanwah@singnet.com.sg

Attn: Mr. Anthony Ong

Dear Sir,

PROPOSED ADDITION & ALTERATION TO EXISTING REFUELING KIOSK INVOLVING ADDITIONAL REFUEL STATION, 2 LNG TANKS & EQUIPMENT/SERVER CONTAINER MODULE ON LOTS 4846T, 4949T, 4999K, 5020K, 5087M, 5095A, 5089V, 5146W, 5336C, 5242A, 5346K, 5052N, 5063T, 5086C, 5344T, & 5345A MK03 AND LOTS 3107C & 3049C MK34, PASIR PANJANG TERMINAL AT HARBOUR DRIVE ON LOT (S) 3049C, 3107C, 4846T, 4949T, 4999K, 5020K, 5052N, 5063T, 5086C, 5087M, 5089V, 5095A, 5146W, 5242A, 5336C, 5344T, 5345A & 5346K MK03 & MK34 AT HARBOUR DRIVE SINGAPORE 117404

- Letter of Appreciation and Commendation

We refer to the above works awarded to SANWAH CONSTRUCTION PTE LTD on 11th October 2019 as the Civil and Building Contractor with a contract sum of [*S*\$670,954.05]

The project posed numerous challenges such as:

- 1. Works had to be carried out in the Restricted and Protected area within the PSA Port.
- 2. Project was hampered and restarted during the Covid Pandemic. There were numerous disruptions and restrictions during the project due to new and evolving authority regulations.
- 3. Project was carried out during Acute Manpower Shortage experienced throughout Singapore. There were additional Health and Safety requirements to adhere to due to the then ongoing pandemic.
- 4. Major works had to be carried out during and after office hours, on weekends and on public holidays.
- 5. Works were sited within a live and busy port operation in Pasir Panjang Terminal.

6. During the course of the project timeline, numerous changes and variations were required within short notification to suit the end-users.

Nevertheless, we acknowledge there were no safety incidents recorded during the project duration. The project team led by Kelvin Ong successfully completed and attained the Temporary Occupation Permit (TOP), Certificate of Statutory Completion (CSC) and Fire Safety Certificate (FSC) in good time and to our satisfaction.

We thank your organization for your support and appreciate your persistence in your professionalism towards this project. We certainly look forward to future projects with your esteemed company.

Thank you

Yours faithfully

Leong Chin Yew

General Manager (Project & Marine)

SSB Cryogenic Services Pte Ltd